



Public spaces help to define a city. They are key components of our sense of place. Successful public spaces invite us to view our surroundings in a fresh light. They are magnets for people and encourage us to develop a mutual appreciation of our community. Less successful spaces, even if designed with good intent, may lie dormant because they lack accessibility or allure. Collectively they say much about a city's strength and vitality and also about how or whether they inspire us to celebrate who we are. At their best, they defy division; their very openness draws us together.

A few selections from this year's photography of Cleveland public spaces by Matthew Pillsbury.

View the entire collection in the [Photographs](#) section.



Public Square



Colonial Arcade



East Bank of The Flats

PRESIDENT'S LETTER

Philanthropy is an inherently optimistic endeavor. It embodies a belief in progress, in the capacity of investment to make a difference and in the hope for a better future. But that optimism is challenged in times such as these. A dreary political season ushered in an even more dreadful year, as the news from Washington, D.C. lurches from bewildering to outrageous to sad. Who does not cringe at the incessant drumbeat of name-calling, intolerance and scandal? It is nearly impossible to take in, let alone to fully comprehend.

Reactions to this state of affairs surely vary but one response that we in philanthropy cannot afford is paralysis.

Foundations are fortunate to have both resources and tremendous flexibility to attack society's challenges. These benefits give us an obligation to speak out on the issues that are important to us. Foundations typically speak through their grants, and we can amplify our voice when we support advocates for sensible public policy. The George Gund Foundation has long supported building a nonprofit voice in public policy deliberations at all levels of government. Now, with a radically altered federal policy environment, we have increased our support for organizations that defend access to essential human needs, ranging from clean energy to health care.

Highly capable nonprofit advocates work the corridors of government and lift the voices of those impacted on these issues. In Washington, D.C., they include the Center on Budget and Policy Priorities, the Center for Community Change, the Center for Law and Social Policy, the Brookings Institution and many others. On state policy matters, they include the Center for Community Solutions, Policy Matters Ohio, and the Ohio Environmental Council among others.

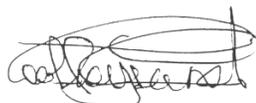
While we have supported organizations such as these for years, we began increasing our support in 2017 because of the sudden threat to so many policies that affect all of our work, especially on the ground in Cleveland where our grantmaking is focused.

One of the ugliest aspects of the current political climate is the surge in hate speech and crimes aimed at vulnerable minorities. In response, we have increased grantmaking to the Equality Ohio Education Fund, the LGBT Community Center of Greater Cleveland and Cleveland Neighborhood Progress's work to train community leaders through the Racial Equity Institute.

Among the disturbing policy directions now flowing from Washington, the new administration's position on climate change may be the most consequential. It exemplifies a willingness to ignore scientific and economic facts. It sacrifices American global leadership. It undermines our country's reputation as the leader in entrepreneurship and innovation, with long-term damage to our economy. And, of course, it ignores the threat climate change poses to humanity, beginning with the most defenseless people, many of whom will become climate refugees seeking safety elsewhere. Even on a global issue of this magnitude, regionally focused foundations can and should engage. In our case, we have increased our collaboration with groups like the Energy Foundation and the Ohio Conservative Energy Forum to push for common sense action.

Foundations also have means to directly express their views as investors and we have used that role to push for corporate action on climate change. For example, working with the nonprofit shareholder advisor As You Sow, we were the lead filer on a climate change resolution at the annual meeting of Devon Energy, a company with particularly close ties to the new administration in Washington. The resolution garnered 41% of the votes.

We are not done. These steps are a continuation of our belief that democracy benefits from a vigorous nonprofit voice, including from foundations. And during this acutely uncomfortable era, we know that voice is especially vital. We are exploring additional ways we can invest in strengthening our democracy. We urge more foundations to make their voices heard as all of us in philanthropy hold fast to the optimism that should animate our work.



Geoffrey Gund
President and Treasurer

EXECUTIVE DIRECTOR'S LETTER

An entirely reimagined Public Square opened to great acclaim in 2016. It was a delight to see the former traffic crossroads become a beautiful gathering place. In keeping with a long tradition of free speech on Public Square, demonstrators of many stripes re-christened it during the Republican National Convention. After that event Clevelanders flocked to the new Square to begin enjoying its many features and the new perspective it provides.

In truth, however, the Square's revival remains a work in progress. Not long after its opening, a complicated dispute arose between the City of Cleveland and the Regional Transit Authority over the future use of Superior Avenue through the Square, and as of this writing in mid-2017, traffic barriers scar the Square. Design modifications consistent with the quality of the entire space are being discussed but the outcome is so far unknown. On one level, this state of affairs feels like Cleveland painted a mustache on the Mona Lisa. The current and, we hope, temporary condition is, as Mayor Frank Jackson readily admits, simply ugly. But on another level, the Superior Avenue issues are something of an extreme illustration of the fact that public spaces are often works in progress. They are, after all, *public* spaces and they should evolve with the changing needs and desires of people.

Striking the right balance among competing needs is rarely easy but the process should be a reminder that all of us have a stake in these spaces and that, like the democracy that we also share, we must find ways to accommodate an array of interests if *public* spaces are to live up to that name. These spaces have many values but the greatest is the simple fact that they are public, democratic, open. In a time when some extol building walls, public spaces tear them down. As income polarization accompanies political disunion in America, public spaces remind us of our nobler aspirations for unity and shared values.

These may seem to be lofty ambitions for parks and other spaces. Indeed they are, but they are achievable if that is what we insist upon in our public realm. It does not happen by accident. The photographs of Matthew Pillsbury in this annual report depict a range of Cleveland's public spaces. Some may surprise because they are not parks or even considered public in the usual sense. But a city inevitably and desirably includes such places as well as traditional parks and plazas. And in recent years Cleveland has augmented its portfolio of welcoming spaces as more people get out of their cars, return to the central city and celebrate what it means to be urban. Building that arsenal of great places deepens our commitment to common bonds even while the viewpoints freely shared there do not find universal acceptance. That is democracy building at its most fundamental.

Public spaces do even more than that. Creating beautiful places for people is an essential part of competing in a global economy. Great public spaces attract and retain residents. They help to fuel the interactions that spark creativity and innovation that are indispensable to economic growth.

We get these results when people-centered design makes them happen. Intentional programming and careful maintenance are also key. Examine Pillsbury's photographs and you will see places that succeed and some that do not. Some spaces lack the human scale or amenities that make people feel welcome. Others are missing the access and connectivity that are needed to give them life. Cleveland's downtown waterfront is especially limited in this way but the success of the Metroparks' revival of lakefront parks shows what is possible. The proposed bridge from the downtown mall to the lakefront is a vital connection that has been absent far too long. That is just one example of the work that Cleveland, despite recent strides, has yet to accomplish. That work certainly includes resolving the issues on Public Square. Among all of our public spaces, the Square's historic and current prominence means it must achieve its potential as active, beautiful and welcoming to all – a magnet at the center of the city and a beacon of Cleveland's contributions to that other public square of our democracy.



David Abbott
Executive Director

TOTAL COMMITMENTS 2016

\$22,799,359

2016 COMMITMENTS SUMMARY

Arts

\$2,511,400 | 62 grants

The Foundation remained committed to strengthening a robust and diverse arts community, as it is essential for the civic engagement and enhancement of the quality of life of Cleveland's residents. Its grants to organizations, both large and small, ensured audiences were reached in the heart of the city and within its neighborhoods and schools, both in traditional and innovative performance and exhibition venues that offered opportunities for expression by local artists. Arts grantmaking totaled \$2,511,400.

EDUCATION

Center for Arts-Inspired Learning | Cleveland, Ohio
\$35,000: Resident Artist Program.

Cleveland State University Foundation, Inc. | Cleveland, Ohio
\$7,500: Cleveland Arts Education Consortium Manager's position support.

FILM AND MEDIA

Cleveland Arts Prize | Cleveland Heights, Ohio
\$10,000: Video Documentary Series.

Cleveland International Film Festival, Inc. | Cleveland, Ohio
\$100,000: Operating and project support.

Cleveland International Film Festival, Inc. | Cleveland, Ohio
\$5,000: Encore presentation: Romeo Is Bleeding.

Collective Arts Network | Lakewood, Ohio
\$16,000: Operating support.

Greater Cleveland Urban Film Foundation | Cleveland, Ohio
\$9,000: Opening night event at the Cleveland Museum of Art.

ideastream | Cleveland, Ohio
\$500,000 over 2 years: Community issues programming.

Ohio City Incorporated | Cleveland, Ohio
\$5,000: Brews + Prose.

PERFORMING ARTS

Brite Cleveland | Cleveland Heights, Ohio
\$25,000: Brite Winter Festival 2017.

Broadway School of Music & the Arts | Cleveland, Ohio
\$10,000: Operating support.

ChamberFest Cleveland | Cleveland Heights, Ohio
\$50,000 over 2 years: Administrative support.

CityMusic Cleveland Inc. | Cleveland, Ohio
\$28,500: Cleveland concerts.

Cleveland Chamber Symphony Council Inc. | Cleveland, Ohio
\$10,000: NEOSonicFest.

Cleveland Classical Guitar Society | Cleveland, Ohio
\$5,000: Operating support.

Cleveland Jazz Orchestra | Bedford, Ohio
\$22,500: Operating support.

Cleveland Metropolitan School District | Cleveland, Ohio
\$10,000: 17th Annual All-City Musical.

Cleveland Modern Dance Association | Cleveland, Ohio
\$35,000: Operating support.

Cleveland Opera Theater | Cleveland, Ohio
\$25,000: Operating support.

Cleveland Play House | Cleveland, Ohio
\$100,000: Operating and project support.

Cleveland Public Theatre, Inc. | Cleveland, Ohio
\$70,000: Operating and DanceWorks 2017 support.

The Contemporary Youth Orchestra | Cleveland, Ohio
\$25,000 over 2 years: Transitional support.

Cuyahoga Community College Foundation | Cleveland, Ohio
\$25,000: Free outdoor Tri-C JazzFest concerts.

Dobama Theatre, Inc. | Cleveland Heights, Ohio
\$25,000: Operating support.

Duffy Liturgical Dance Ensemble | Shaker Heights, Ohio
\$10,000: Harlem Renaissance concert/strategic planning.

Encore Chamber Music Institute | Shaker Heights, Ohio
\$5,000: Outreach activities associated with community concerts in Cleveland.

FiveOne Music, Inc. | Cleveland, Ohio
\$10,000: Educational capacity building.

Great Lakes Theater Festival, Inc. | Cleveland, Ohio
\$90,000: Education department.

GroundWorks Dancetheater | Cleveland Heights, Ohio
\$95,000 over 2 years: Operating support & capacity building.

Karamu House | Cleveland, Ohio
\$56,000: Operating support.

Les Delices | Cleveland, Ohio
\$7,500: Outreach programming.

Mamai Theatre Company | Cleveland Heights, Ohio
\$8,000: Capacity-building support.

The Musical Theater Project | Lakewood, Ohio
\$25,000 over 2 years: Strategic planning and capacity-building.

Near West Theatre | Cleveland, Ohio
\$20,000: Operating support.

Opera Circle Inc. | Cleveland, Ohio
\$18,000: Outreach programs and capacity building.

Piano International Association of Northern Ohio | Cleveland, Ohio
\$20,000: Technology enhancement and outreach.

Pink Tutu Outreach Company | Cleveland, Ohio
\$10,000: Operating support.

Playwrights Local 4181 LLC | Cleveland Heights, Ohio
\$10,000: Operating support.

Professional Flair, Inc. | Cleveland, Ohio
\$20,000: Dancing Wheels Company operating support.

Talespinner Children's Theatre Inc. | Cleveland, Ohio
\$20,000: Capacity building.

Theater Ninjas Inc. | Cleveland, Ohio
\$10,000: The Cadre.

Verb Ballets | Cleveland, Ohio
\$35,000: Operating support and organizational capacity building.

SPECIAL PROGRAMS

Art House, Inc. | Cleveland, Ohio
\$10,000: Transitional programming funds.

Center for Arts-Inspired Learning | Cleveland, Ohio
\$10,000: ArtWorks Summer 2016.

Cleveland Festival of Art and Technology Inc. | Cleveland, Ohio
\$20,000: Ingenuity - Cleveland maker movement study.

Community Partnership for Arts and Culture | Cleveland, Ohio
\$200,000: Operating support.

Grantmakers in the Arts | Seattle, Washington
\$5,000: Arts Education Funders Coalition.

Greater Cleveland Neighborhood Centers Association | Cleveland, Ohio
\$10,000: Literary Cleveland start-up funding.

Playhouse Square Foundation | Cleveland, Ohio
\$25,000: In memory of Marjorie Carlson.

VISUAL ARTS

Artists Archives of the Western Reserve | Cleveland, Ohio
\$20,000: Operating support.

Cleveland Print Room Inc. | Cleveland, Ohio
\$10,000: Operating support.

Cleveland-Cuyahoga County Port Authority | Cleveland, Ohio
\$10,000: Harbor lights.

Fred and Laura Ruth Bidwell Foundation | Cleveland, Ohio
\$120,000 over 2 years: FRONT International Contemporary Art Festival local curator position.

Heights Arts Collaborative Inc. | Cleveland Heights, Ohio
\$8,000: At Table: Cleveland Culinaria Exhibition.

Museum of Contemporary Art Cleveland | Cleveland, Ohio
\$90,000: Operating support.

Museum of Contemporary Art Cleveland | Cleveland, Ohio
\$60,000 over 2 years: Capacity building for curatorial team.

Praxis-Integrated Fiber Workshop | Cleveland, Ohio
\$10,000: Praxis art truck and digital weaving lab.

Sculpture Center | Cleveland, Ohio
\$4,000: Marketing consultant.

SPACES | Cleveland, Ohio
\$200,000: Project SPACElift: SPACES Moves to Hingetown.

SPACES | Cleveland, Ohio
\$55,000: Operating support.

St. Clair-Superior Development Corporation | Cleveland, Ohio
\$15,000: Upcycle Parts Shop.

St. Clair-Superior Development Corporation | Cleveland, Ohio
\$6,400: Negative Space Gallery.

Economic Development & Community Revitalization

\$4,876,000 | 25 grants

The Foundation awarded \$4 million to the Fund for Our Economic Future, renewing our commitment to work with dozens of other philanthropies to foster economic growth and opportunity throughout Northeast Ohio. We also maintained our longtime interest in the revitalization of Cleveland's neighborhoods with a land assembly grant for the Opportunity Corridor as well as support for groups such as Cleveland Housing Network, Enterprise Community Partners and Cleveland Neighborhood Progress. Economic development and community revitalization grantmaking totaled \$4,876,000.

ECONOMIC DEVELOPMENT

Downtown Cleveland Alliance | Cleveland, Ohio

\$5,000: International Economic Development Council's Annual Conference in Cleveland.

Economic Growth Foundation | Cleveland, Ohio

\$5,000: Operating support.

Fund for Our Economic Future | Cleveland, Ohio

Up to \$7,500: Opportunity Corridor learning trip to Milwaukee.

Greater Cleveland Media Development Corporation | Cleveland, Ohio

\$60,000: Operating support.

Hispanic Business Association | Cleveland, Ohio

\$60,500: Commercial District Support Program.

Neighborhood Progress, Inc. | Cleveland, Ohio

\$3,600,000 over 3 years: Towards a Renewed Vision for Comprehensive Community Development.

New Village Corporation | Cleveland, Ohio

\$10,000: Small Deals Historic Tax Credit Financing Pilot.

Urban League of Greater Cleveland | Cleveland, Ohio

\$10,000: Audit.

HOUSING & COMMUNITY REVITALIZATION

Cleveland Housing Network, Inc. | Cleveland, Ohio

\$120,000: 2016 Strategic Community Initiatives.

Group Plan Commission | Cleveland, Ohio

\$6,000: Public Square security.

Western Reserve Land Conservancy | Novelty, Ohio

\$50,000: Thriving Communities Institute.

PROGRAM-RELATED INVESTMENT

Growth Opportunities Partners, LLC | Cleveland, Ohio

\$250,000: Capitalization of a loan fund.

SPECIAL PROGRAMS

City Club of Cleveland | Cleveland, Ohio

\$7,000: Strategic planning 2017-2018.

Cleveland Leadership Center | Cleveland, Ohio

\$100,000 over 2 years: Operating support.

2016 Commitments: Economic Development

Cuyahoga Community College Foundation | Cleveland, Ohio
\$75,000: Stokes: Reflecting on 50 Years, Honoring the Past, Inspiring the Future of Cleveland Initiative.

Greater Cleveland Congregations | Cleveland, Ohio
\$70,000 over 2 years: Operating support.

Hispanic Roundtable Community Programs | Cleveland, Ohio
\$7,500: Convencion Hispana.

International Partners in Mission | Cleveland Heights, Ohio
\$10,000: Staffing support.

Lesbian Gay Bisexual & Transgender Community Center of Greater Cleveland | Cleveland, Ohio
\$2,500: Pride in the CLE.

Policy Matters Ohio | Cleveland, Ohio
\$60,000: Operating support.

PolicyBridge | Cleveland, Ohio
\$10,000: Operating support.

Venture for America Inc. | New York, New York
\$20,000: Venture for America Cleveland.

URBAN DESIGN, PLANNING & AMENITIES

Cleveland Metroparks System | Cleveland, Ohio
\$150,000: United States Coast Guard Station Phase I renovation.

Cleveland Restoration Society, Inc. | Cleveland, Ohio
\$25,000: Program and operating support.

Kent State University Foundation | Kent, Ohio
\$30,000: Cleveland Urban Design Collaborative.

LAND studio, Inc. | Cleveland, Ohio
\$375,000: Operating support.

Education

\$4,294,000 | 21 grants

The Foundation continued its investments in the Cleveland Plan, whose goals are to ensure every child in Cleveland attends a high-quality school—district or charter—and every neighborhood has great schools from which families can choose. Grants included start-up support for new high schools in the Cleveland Metropolitan School District (CMSD), including Lincoln-West School of Global Studies, Lincoln-West School of Science and Health, and new schools at Rhodes and John Adams high schools as part of the Foundation’s matching grant for the Carnegie Corporation’s *Opportunity by Design* initiative. The Foundation also supported Breakthrough Charter Schools and Stonebrook Montessori, which partner with the CMSD. Beyond school support, the Foundation made grants to the Cleveland Transformation Alliance, which oversees the Cleveland Plan; College Now, for its work with Cleveland students; PRE4CLE, in its efforts to provide high-quality preschool for Cleveland children; and Teach for America, for its work to attract teachers to Cleveland. The Foundation also made a grant to support the newly launched Excellence in Teaching Award for CMSD teachers. Total education grantmaking was \$4,294,000.

EARLY CHILDHOOD EDUCATION

Educational Service Center of Cuyahoga County | Valley View, Ohio
\$300,000: PRE4CLE operating support.

Montessori Development Partnerships | Burton, Ohio
\$100,000: Stonebrook Montessori school start-up support.

PRIMARY AND SECONDARY EDUCATION

Bard College | Annandale-on-Hudson, New York
\$124,000: Bard High School Early College Cleveland.

City Year, Inc. | Boston, Massachusetts
\$50,000: City Year Cleveland.

The Cleveland Foundation | Cleveland, Ohio
\$250,000: Portfolio of Excellent Schools Initiative.

The Cleveland Foundation | Cleveland, Ohio
\$100,000: Cleveland Metropolitan School District Excellence in Teaching Award.

Cleveland Metropolitan School District | Cleveland, Ohio
\$1,090,000: New school startup and support.

Cleveland Metropolitan School District | Cleveland, Ohio
\$1,000,000 over 3 years: New school start-up and support: Opportunity by Design initiative.

Cleveland Museum of Natural History | Cleveland, Ohio
\$10,000: Learn, Protect, Stay: Collaborative Strategy and Outcomes Workshop.

Cleveland Transformation Alliance | Cleveland, Ohio
\$350,000 over 2 years: Operating support.

Cleveland Transformation Alliance | Cleveland, Ohio
\$175,000: Operating support.

College Now Greater Cleveland Inc. | Cleveland, Ohio
\$200,000: College access advising services, scholarships and retention services for Cleveland Metropolitan School District students.

College Now Greater Cleveland Inc. | Cleveland, Ohio
\$75,000: Higher Education Compact of Greater Cleveland.

Economic Growth Foundation | Cleveland, Ohio
\$10,000: Polling on Cleveland education issues.

Economic Growth Foundation | Cleveland, Ohio
\$10,000: Polling on Cleveland's education issues.

Esperanza Incorporated | Cleveland, Ohio
\$100,000 over 2 years: Operating support.

Facing History and Ourselves | Brookline, Massachusetts
\$30,000: Northeast Ohio Schools Network.

Progress with Chess, Inc. | Cleveland, Ohio
\$10,000: Cleveland Metropolitan School District chess program.

Teach For America, Inc. | New York, New York
\$250,000: Teach For America-Cleveland.

STATE EDUCATION POLICY

Philanthropy Ohio | Columbus, Ohio
\$50,000: Ohio Education Policy Initiative.

Thomas B. Fordham Institute | Washington, DC
\$10,000: Ohio Standard Coalition 2016.

Environment

\$4,744,080 | 39 grants

The Foundation's grantmaking reflected its long-standing commitment to preserving Northeast Ohio's distinctive ecosystem, supporting efforts to help Cleveland become a model of urban sustainability and addressing climate change. In addition, grants were provided for policy analysis and advocacy efforts aimed at increasing the percentages of renewable energy and energy efficiency in our state, promoting a robust local foods infrastructure and encouraging smart growth. Environment grantmaking totaled \$4,744,080.

CONSERVATION OF NATURAL SYSTEMS AND BIODIVERSITY

Conservancy for Cuyahoga Valley National Park | Peninsula, Ohio

\$250,000 over 2 years: New visitor center for Cuyahoga Valley National Park.

NONPROFIT CAPACITY BUILDING

Great Lakes Aquatic Habitat Network and Fund Inc. | Petosky, Michigan

\$10,000: Western Lake Erie Collective Asset Mapping and Assessment project.

The Nature Center at Shaker Lakes | Cleveland, Ohio

\$25,000: 50th Anniversary Commemoration.

Ohio Citizen Action Education Fund | Cincinnati, Ohio

\$10,000: Strategic planning.

West Creek Preservation Committee | Parma, Ohio

\$120,000 over 2 years: Central Lake Erie Basin Collaborative Implementation Project.

PROTECTION OF HUMAN HEALTH

Healthy Schools Network, Inc. | Albany, New York

\$3,000: Environmental Health at School conference.

SPECIAL PROGRAMS

Cleveland Museum of Natural History | Cleveland, Ohio

\$2,000,000 over 5 years: Centennial Campaign.

SUSTAINABILITY, ENERGY AND CLIMATE CHANGE

1% for the Planet Inc. | Waitsfield, Vermont

\$50,000: Operating support.

Alaska Conservation Foundation | Anchorage, Alaska

\$50,000 over 2 years: Operating support.

Clean Fuels Ohio | Columbus, Ohio

\$90,000 over 2 years: Operating support.

Cleveland Museum of Natural History | Cleveland, Ohio

\$10,000: Sustainable Cleveland's Year of Sustainable Transportation.

Cleveland Water Alliance | Cleveland, Ohio

\$150,000 over 2 years: Erie Hack.

Cleveland Water Alliance | Cleveland, Ohio

\$75,000: Operating support.

Community Foundation of Greater Johnstown | Johnstown, Pennsylvania
\$150,000 over 2 years: FracTracker Ohio.

Consultative Group on Biological Diversity Inc. | San Francisco, California
\$5,000: Climate and Energy Funders Group.

The Environmental and Energy Study Institute | Washington, DC
\$150,000 over 2 years: Operating support.

Environmental Grantmakers Association | New York, New York
\$10,000: Operating support.

Environmental Grantmakers Association | New York, New York
\$5,000: 2016 Winter Briefing.

Fresh Energy | Saint Paul, Minnesota
\$40,000: Midwest Energy News.

Fund for Our Economic Future | Cleveland, Ohio
\$70,000: Business leadership for statewide public transportation funding.

Funders' Network for Smart Growth and Livable Communities | Coral Gables, Florida
\$3,000: Annual conference.

Great Lakes Aquatic Habitat Network and Fund Inc. | Petosky, Michigan
\$50,000: Lake Erie Campaign.

Greater Ohio Policy Center Inc. | Columbus, Ohio
\$10,000 over 2 years: Transportation policy reform.

In Our Backyards Inc. | Brooklyn, New York
\$60,000: Operating support for the Cleveland office.

Lake Erie Junior Nature and Science Center | Bay Village, Ohio
\$10,000: Climate literacy principles.

National Caucus of Environmental Legislators | Washington, DC
\$25,000: Great Lakes/Midwest Regional Environmental Legislators Project.

National Wildlife Federation | Reston, Virginia
\$200,000 over 2 years: Great Lakes Natural Resource Center operating support.

National Wildlife Federation | Reston, Virginia
\$10,000: Annual Great Lakes Restoration conference.

Neighborhood Progress, Inc. | Cleveland, Ohio
\$40,000: Cleveland Climate Action Fund: Actualizing Climate Mitigation, Resiliency and Urban Opportunity.

North Union Farmers Market | Cleveland, Ohio
\$3,000: A Time to Grow conference.

Oberlin College | Oberlin, Ohio
\$100,000: Oberlin Food Hub.

Oberlin College | Oberlin, Ohio
\$7,500: Next Economy conference.

Ohio Environmental Council | Columbus, Ohio
\$325,000: Public Mobilization for the Environment and operating support.

Ohio Environmental Council | Columbus, Ohio
\$100,000: Ohio Clinicians for Climate Action.

The Regents of the University of Michigan | Ann Arbor, Michigan
\$5,080: Great Lakes Climate Adaptation Network scoping meeting.

Smart Growth America | Washington, DC
\$55,000: Ohio Transportation Leadership Academy.

The Energy Foundation | San Francisco, California
\$450,000: Ohio Key States Initiative.

Western Reserve RC&D, Inc. | Painesville, Ohio
\$7,500: GLISTEN Summer Youth Employment Program Environment Cohort.

Wind Energy Foundation | Washington, DC
\$10,000: Operating support.

Human Services

\$3,738,307 | 62 grants

In 2016, the Foundation continued to invest in innovative, timely public policy efforts resulting from the ever-changing government landscape in Cuyahoga County, Columbus and Washington, D.C. Major initiatives, led by capable community partners, were advanced around early childhood development and juvenile justice reform. Partnering for Family Success, the first county-based Pay for Success social innovation financing project in the country completed its second full year of implementation. A newer partnership with national and local funding partners—the Ohio Transformation Fund—tackled initial strategies towards reducing mass incarceration and racial disparities in Ohio’s criminal justice system. Support continued for health care reforms. Grant funding continued to emphasize identifying, testing and scaling evidence-based policies and programs. Human services grantmaking totaled \$3,738,307.

CHILD & FAMILY STABILITY

Adoption Network Cleveland | Cleveland, Ohio

\$200,000 over 2 years: Operating support.

American Civil Liberties Union of Ohio Foundation, Inc. | Cleveland, Ohio

\$10,000: Reforming a Broken System: A Proposal to Modernize Bail in Ohio.

Catholic Charities Corporation | Cleveland, Ohio

\$50,000: Friend of the Court and Unaccompanied Minors Pro Bono Programs.

Council for a Strong America | Washington, DC

\$65,000: Ohio office operating support.

Educational Service Center of Cuyahoga County | Valley View, Ohio

\$1,000,000 over 2 years: High Quality Pre-Kindergarten Fund.

Effective Leadership Academy | Beachwood, Ohio

\$7,500: Camp scholarships.

Girl Scouts of North East Ohio | Macedonia, Ohio

\$10,000: Camp scholarships.

Healthy Fathering Collaborative | Cleveland, Ohio

\$40,000: Baby Elmo Re-entry Program.

Hiram House | Chagrin Falls, Ohio

\$5,000: Camperships program.

Inner City Tennis Clinics Incorporated | Painesville, Ohio

\$7,500 : Operating support.

Juvenile Justice Coalition | Bath, Ohio

Up to \$80,000: Operating support.

Ohio Alliance to End Sexual Violence | Cleveland, Ohio

\$25,000: Public policy advocacy.

Ohio Legal Assistance Foundation | Columbus, Ohio

\$5,000: Welcome Ohio - Phase 1.

Open Doors, Inc. | Cleveland Heights, Ohio

\$5,000: Summer camp enrichment programs for at-risk youth.

Rockefeller Family Fund, Inc. | New York, New York

Up to \$100,000: Ohio Juvenile Justice Reform Campaign.

Sisters of Charity Foundation of Cleveland | Cleveland, Ohio

\$55,000: Cleveland Central Promise Neighborhood implementation.

Third Sector Capital Partners, Inc. | Boston, Massachusetts
\$65,000 over 2 years: Cuyahoga Partnering for Family Success program.

Third Sector New England, Inc. | Boston, Massachusetts
\$7,500: Early Childhood Funders' Collaborative annual dues.

MEETING BASIC NEEDS

Advocates for Youth | Washington, DC
\$50,000: Promote young people's access to comprehensive sexuality education.

Care Alliance | Cleveland, Ohio
\$10,000: President and CEO search.

Center for Community Solutions | Cleveland, Ohio
\$160,000 over 2 years: State and County Fiscal and Human Services Analysis Project.

Center for Community Solutions | Cleveland, Ohio
\$112,000: Collaboration for Comprehensive School Aged Health, Ohio Youth Leadership Council and AIDS Funding Collaborative.

Cleveland Rape Crisis Center | Cleveland, Ohio
\$80,000 over 2 years: Sexual assault public policy project.

Coalition on Homelessness and Housing in Ohio | Columbus, Ohio
\$10,000: Ohio Housing Trust Fund Education Campaign.

Coalition on Human Needs | Washington, DC
\$90,000 over 2 years: Operating support.

Community Catalyst, Inc. | Boston, Massachusetts
\$100,000 over 2 years: Technical assistance to UHCAN Ohio and Ohio coalition partners.

Community Legal Aid Services, Inc. | Akron, Ohio
\$26,557: Health Education Advocacy and Law Project.

EDWINS Leadership & Restaurant Institute | Cleveland, Ohio
\$4,000: Reentry Business Summit.

Family Planning Association of Northeast Ohio, Inc. | Painesville, Ohio
\$70,000 over 2 years: Operating support.

Far West Center | Westlake, Ohio
\$33,250: Electronic medical record implementation.

The Free Medical Clinic of Greater Cleveland | Cleveland, Ohio
\$120,000 over 2 years: Syringe Exchange Program and business model transition.

The Free Medical Clinic of Greater Cleveland | Cleveland, Ohio
\$2,500: Violence: Its Causes, Consequences and Cures.

Front Steps Housing and Services | Cleveland, Ohio
\$10,000: Life Skills Management for Chronically Homeless with a Persistent Mental Illness program.

Grantmakers in Health | Washington, DC
\$5,000: Operating support.

Joseph's Home | Cleveland, OH
\$10,000: Operating support.

Lutheran Metropolitan Ministry | Cleveland, Ohio
\$37,500: Volunteer program at Men's Homeless Shelter.

Lutheran Metropolitan Ministry | Cleveland, Ohio
\$30,000: Operating support for the Office of Advocacy.

Mental Health & Addiction Advocacy Coalition | Cleveland, Ohio
\$30,000: Operating support.

Metanoia Project Inc. | Cleveland, Ohio
\$20,000: Operating support.

MetroHealth Foundation, Inc. | Cleveland, Ohio
\$100,000 over 2 years: Nurse-Family Partnership Program.

MobileMed1, Inc. | Shaker Heights, Ohio
\$30,000: Operating support.

MobileMed1, Inc. | Shaker Heights, Ohio
\$10,000: Restorative dental services.

NARAL Pro-Choice Ohio Foundation | Cleveland, Ohio
\$100,000 over 2 years: Operating support.

Near West Side Multi-Service Corporation | Cleveland, Ohio
\$29,600: Health insurance access initiatives and accreditation expansion.

Ohio Justice and Policy Center | Cincinnati, Ohio
\$110,000 over 2 years: Smarter Justice, Fewer Prisoners initiative.

Ohio Religious Coalition for Reproductive Choice | Columbus, Ohio
\$70,000 over 2 years: Operating support.

Ohio State Legal Services Association | Columbus, Ohio
\$80,000 over 2 years: Protecting the Medicaid rights of low-income Ohioans.

Philanthropy Ohio | Columbus, Ohio
\$39,000: Health Initiative.

Planned Parenthood of Greater Ohio | Columbus, Ohio
\$75,000: Operating support.

Planned Parenthood of Greater Ohio | Columbus, Ohio
\$10,000: Security upgrades in Cuyahoga County.

Policy Matters Ohio | Cleveland, Ohio
\$30,000: State scale project.

Towards Employment Incorporated | Cleveland, Ohio
\$50,000: Implementation of policy and systems change agenda.

United Labor Agency, Inc. | Cleveland, Ohio
\$75,000 over 2 years: Northern Ohioans for Budget Legislation Equality (NOBLE).

West Side Catholic Center | Cleveland, Ohio
\$60,000 over 2 years: Drop-In Resource Center.

Young Men's Christian Association of Cleveland Ohio, Inc. | Cleveland, Ohio
\$40,000: Y-Haven short-term operating support.

SPECIAL PROGRAMS

Baldwin Wallace University | Berea, Ohio
\$1,400: Health Careers Exploration Week.

Coalition on Homelessness and Housing in Ohio | Columbus, Ohio
\$10,000: OhioVotes.

Equality Ohio Education Fund | Columbus, Ohio
\$5,000: Engagement with Republican National Convention.

Futuro Media Group | New York, New York
\$10,000: Operating support.

Media In The Public Interest, Inc. | Boulder, Colorado
\$35,000: Ohio News Connection.

Ohio Campus Compact | Granville, Ohio
\$10,000: Campus voter education and engagement.

Ohio Campus Compact | Granville, Ohio
\$10,000: Campus voter education and engagement.

Special Commitments

\$2,385,600 | 12 grants

The Foundation maintained its commitment to fund research on the causes, nature and prevention of inherited retinal degenerative diseases. We also continued support for a wide range of organizations working to strengthen the nonprofit and philanthropic fields. Special commitments grantmaking totaled \$2,385,600.

PHILANTHROPIC SERVICES

Alliance for Justice, Inc. | Washington, DC
\$150,000 over 2 years: Bolder Advocacy Initiative.

Business Volunteers Unlimited | Cleveland, Ohio
\$35,000: Service to nonprofits.

Council on Foundations, Inc. | Arlington, Virginia
\$21,600: Operating support.

Episcopal Diocese of Ohio | Cleveland, Ohio
\$20,000: Episcopal community services.

Foundation Center | Cleveland, Ohio
\$43,500: Operating support and planning study.

Independent Sector | Washington, DC
\$12,500: Operating support.

Mission Investors Exchange Inc. | Seattle, WA
\$10,000: Operating support.

National Committee for Responsive Philanthropy | Washington, DC
\$10,000: Operating support.

Nonprofit Vote Inc. | Cambridge, Massachusetts
\$75,000: Operating support.

Philanthropy Ohio | Columbus, Ohio
\$3,000: 2016 Learning Tour.

RP RESEARCH

Foundation Fighting Blindness | Columbia, Maryland
\$2,000,000: Retinal degenerative disease research.

Foundation Fighting Blindness | Columbia, Maryland
\$5,000: VisionWalk.

Grand Total

\$22,549,387 | 221 grants

\$250,000 | 1 program-related investments

Total commitments since inception
of the Foundation in 1952

\$712,918,352

Please visit our [grants search engine](#) to look
up all grants since 2003.

GEORGE GUND

George Gund was born in La Crosse, Wisconsin, and his family settled in Cleveland in 1897. Following graduation from Harvard College (1909) and graduate study at Harvard Business School, his early career included banking and real estate in Seattle, serving in Army intelligence during World War I, developing the Kaffee-Hag Corporation in Cleveland, attending Animal Husbandry School at Iowa State University and ranching in Nevada.



In 1936, Mr. Gund married Jessica Roesler and settled down in Cleveland to raise a family. His interest in banking culminated in his becoming President of The Cleveland Trust Company in 1941. At his death in 1966, he was Chairman of the Board.

In 1937, Mr. Gund began a formal program of charitable giving, and his philanthropic concern extended throughout his life. He carefully selected those charities to which he committed his funds. If the commitment was considerable over a long period of time, he characteristically devoted much of his time and energy to the institution.

Strong relationships developed with the educational institutions that shaped Mr. Gund's early life. He contributed time and money to University School (Cleveland), where he was a trustee, and to Iowa State University, where he established a scholarship program for students of animal husbandry. He served on the Board of Overseers of Harvard College from 1954 to 1960 and was closely involved at Harvard with the School of Public Health and the Business School from 1954 to 1966. Another interest in higher education was Kenyon College, where he served as a trustee for many years.

Although Mr. Gund had little personal experience in the arts, his devotion to them was great. Perhaps the single best example was his long association with the Cleveland Institute of Art. In 1942, he became President of the Institute and, under his leadership, saw it develop into a lively and prestigious institution.

The George Gund Foundation was created in 1952 because Mr. Gund believed the private foundation concept provided the most positive, farsighted vehicle for intelligent underwriting of creative solutions to social ills in a manner which would not be limited to his own lifetime. He favored the corporate foundation structure directed by an experienced, sensitive board of trustees entrusted not only with disbursement of funds, but an objective, practical review of proposals. He valued the degree of freedom a private foundation can exercise in seeking and fostering innovative ideas and in implementing demonstration projects.

Today, Mr. Gund's vision is carried forth through the continued involvement of the Gund family in the Foundation's work. Since its inception, the Foundation has made grants totaling \$713 million toward the advancement of human welfare.

By **Geoffrey Gund**, President

Statements of Financial Position

December 31	2016		2015	
Assets				
Cash and cash equivalents	\$	9,967,248	\$	4,737,114
Investments, net		516,405,211		508,527,819
Interest and dividends receivable, net of allowance		310,501		300,684
Federal excise tax		775,000		324,000
Other assets		239,474		212,976
Total assets	\$	527,697,434	\$	514,102,593
Liabilities				
Accounts payable and accrued expenses	\$	752,386	\$	736,371
Grants payable		16,710,378		19,249,984
Deferred federal excise tax		5,638,498		5,115,434
Total liabilities		23,101,262		25,101,789
Net Assets				
Unrestricted		504,596,172		489,000,804
Total liabilities and net assets	\$	527,697,434	\$	514,102,593

The accompanying notes are an integral part of the financial statements.

Statements of Activities

For the years ended December 31	2016		2015	
Revenues, Gains, and Losses				
Net realized investment gains	\$	17,065,818	\$	29,649,259
Net unrealized investment gains (losses)		22,147,945		(29,007,888)
Dividend income		4,987,264		5,334,150
Interest income		904,026		927,021
Other income		2,909		2,070
Net revenue, gains, and losses		45,107,962		6,904,612
Expenses				
Grants expensed		22,549,178		31,378,628
Administrative expenses		5,764,152		5,728,098
Loss on sale of fixed asset		1,338		—
Total expenses		28,314,668		37,106,726
Increase (decrease) in net assets before federal excise tax provision		16,793,294		(30,202,114)
Federal excise tax provision		1,197,926		1,415,497
Net increase (decrease) in net assets		15,595,368		(31,617,611)
Net assets – beginning		489,000,804		520,618,415
Net assets – ending	\$	504,596,172	\$	489,000,804

The accompanying notes are an integral part of the financial statements.

Statements of Cash Flows

For the years ended December 31	2016	2015
Cash Flows From Operating Activities		
Increase (decrease) in net assets	\$ 15,595,368	\$ (31,617,611)
Adjustments to reconcile increase (decrease) in net assets to net cash used in operating activities:		
Depreciation and amortization	53,360	45,326
Net realized gains on investments	(17,065,818)	(29,649,259)
Net unrealized (gains) losses on investments	(22,147,945)	29,007,888
Loss on sale of fixed asset	1,338	-
Deferred federal excise tax	523,064	1,001,952
Provision for uncollectible program-related loans	15,825	177,370
Changes in assets and liabilities:		
Receivables	(476,642)	(265,719)
Other assets	6,514	(7,017)
Accounts payable and accrued expenses	16,015	(74,922)
Grants payable	(2,539,606)	5,602,289
Net cash used in operating activities	(26,018,527)	(25,779,703)
Cash Flows From Investing Activities		
Proceeds from sale of investments	103,167,036	119,881,873
Purchase of investments	(71,830,665)	(97,081,163)
Purchase of equipment and improvements	(87,710)	(26,429)
Net cash provided by investing activities	31,248,661	22,774,281
Net increase (decrease) in cash and cash equivalents	5,230,134	(3,005,422)
Cash and cash equivalents – beginning	4,737,114	7,742,536
Cash and cash equivalents – ending	\$ 9,967,248	\$ 4,737,114
Supplemental Disclosure of Cash Flow Information		
Cash paid during the year:		
Income taxes, excise	\$ 1,100,000	\$ 682,347
Interest	\$ -	\$ -

The accompanying notes are an integral part of the financial statements.

Notes to Financial Statements – December 31, 2016 and 2015

NOTE 1

SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Nature of operations: The George Gund Foundation ("the Foundation") is a private foundation located in Greater Cleveland which makes grants to educational, community service, and philanthropic organizations.

Basis of accounting: The Foundation's financial statements are presented on the accrual basis of accounting. Accordingly, revenues are recorded when earned, and expenses are recognized when incurred. The Foundation has only unrestricted net assets.

Use of estimates: The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Cash and cash equivalents: Cash and cash equivalents consist of highly-liquid investments with maturity dates of three months or less, which are readily convertible into cash.

Investments: Marketable and U.S. Government securities are reported at their market values. Securities traded on a national securities exchange are valued at the last reported trading price on the last business day of the year. Realized gains or losses are determined by comparison of asset cost to net proceeds received. Unrealized gains or losses are determined by comparison of asset cost to market values at the end of the year.

Investments include program-related loans, net of allowance, which are due from various not-for-profit organizations, valued at \$8,749,350 and \$9,253,373 at December 31, 2016 and 2015, respectively. The notes receivable are due at various dates, from 2018 through 2032. The loans carry interest rates between 1% and 2%; principal and interest payment arrangements vary by note. There were no unfunded note commitments as of December 31, 2016. As of December 31, 2015, the Foundation has unfunded note commitments of \$539,300. The Foundation has an additional mission-related loan due from a not-for-profit organization valued at \$724,979 as of December 31, 2016. This investment is secured by a deposit account.

The Foundation invests in certain alternative investments which include investments in limited partnerships. Market values represent the Foundation's pro rata interest in the net assets of each limited partnership as of December 31, 2016 and 2015, as provided by the fund managers. Market values as of December 31, 2016 and 2015 are not based on audited financial information supplied by the general partner or manager of the funds. Audited information is only available annually based on the partnerships' or funds' year end. Management reviews monthly valuations provided by the general partner or manager of the funds and assesses the reasonableness of the fair values provided at the interim dates and included in the financial statements. As of December 31, 2016 and 2015, the Foundation had total unfunded capital commitments to alternative investments of \$1,598,806 and \$1,878,806, respectively. Because of the inherent uncertainty of the valuation of alternative investments, the market values reflected in the accompanying financial statements may differ significantly from realizable values.

Allowance for uncollectible interest: Investments in program-related loans are stated at the present value of the amount management expects to collect from outstanding balances. Management provides for probable uncollectible amounts through a provision for uncollectible accounts, and a credit to a valuation allowance, based on its assessment of the current status of individual accounts. At December 31, 2016 and 2015, an allowance for uncollectible accounts in the amount of \$583,000 is netted against investments in notes receivable.

Interest receivable is stated at the present value of the amount management expects to collect from outstanding balances. Management provides for probable uncollectible amounts through a provision for uncollectible interest, and a credit to a valuation allowance, based on its assessment of the current status of individual accounts. At December 31, 2016 and 2015, an allowance for uncollectible interest in the amount of \$268,886 and \$253,061, respectively, is netted against interest receivable.

Furniture, equipment, and leasehold improvements Furniture, equipment, and leasehold improvements are stated at cost. Amortization and depreciation is recorded using both straight-line and accelerated methods over the estimated useful lives of the assets. Depreciation and amortization expense amounted to \$53,360 and \$45,326 for the years ended December 31, 2016 and 2015, respectively.

Fair value measurement - definition and hierarchy: The Foundation follows FASB ASC 820-10, "Fair Value Measurements." Under this standard, fair value is defined as the price that would be received to sell an asset or paid to transfer a liability (i.e., the "exit price") in an orderly transaction between market participants at the measurement date.

In determining fair value, the Foundation uses various valuation approaches, including market, income, and / or cost approaches. FASB ASC 820-10 establishes a hierarchy for inputs used in measuring fair value that maximizes the use of observable inputs and minimizes the use of unobservable inputs by requiring that the most observable inputs be used when available. Observable inputs are inputs that market participants would use in pricing the asset or

liability, developed based on market data obtained from sources independent of the Foundation. Unobservable inputs reflect the Foundation's assumptions used in pricing the asset or liability based on the best information available in the circumstances. The hierarchy is broken down into three levels, based on the reliability of inputs, as follows:

LEVEL 1 – Valuations based on quoted prices (unadjusted) in active markets for identical assets or liabilities that the Foundation has the ability to access.

Assets and liabilities utilizing Level 1 inputs include: exchange-traded equity securities that are actively traded.

LEVEL 2 – Valuations based on quoted prices in markets that are not active or for which all significant inputs are observable, either directly or indirectly.

Assets and liabilities utilizing Level 2 inputs include: government bonds, corporate bonds, foreign bonds, private equity investments, charitable reserve funds, and program related savings.

LEVEL 3 – Valuations based on inputs that are unobservable and significant to the overall fair value measurement.

Assets and liabilities utilizing Level 3 inputs include: equity securities that are not actively traded, private equity investments, and program related/other investments held in loans.

NOTE 2 INVESTMENTS

Cost and market value of investments were as follows:

	2016		2015	
	Market Value	Cost	Market Value	Cost
Fixed income securities	\$ 21,230,373	\$ 21,539,739	\$ 28,699,390	\$ 28,857,500
Common stocks and alternative investments	495,174,838	212,654,360	479,828,429	223,861,854
Total	\$ 516,405,211	\$ 234,194,098	\$ 508,527,819	\$ 252,719,354

Market values of investments are based on December 31, 2016 and 2015 published quotations, except that estimates are used when quotations are not available. Fixed income securities consist of U.S. government securities, U.S. government guaranteed securities, corporate securities, and charitable reserve funds. Common stocks and alternative investments consist principally of U.S. and international equity securities, program and mission-related investments, and investments in limited partnerships.

NOTE 3 FAIR VALUE DISCLOSURE AND MEASUREMENT

Published market quotations do not necessarily represent realizable values, particularly where sizable holdings of a company's stock exist, as in the case of the Foundation's holding of the Kellogg Company common stock.

The Foundation's assets and liabilities recorded at fair value have been categorized based upon a fair value hierarchy in accordance with FASB ASC 820-10. See Note 1 for a discussion of the Foundation's policies regarding this hierarchy.

The following fair value hierarchy tables present information about the Foundation's assets and liabilities measured at fair value on a recurring basis:

Fair Value Measurements at Reporting Date Using

December 31, 2016	Fair Value Measurements at Reporting Date Using			Balance
	Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)	
Corporate Stock				
Consumer goods	\$ 129,639,397	—	—	\$ 129,639,397
Financial	16,312,343	—	—	16,312,343
Services	15,837,545	—	—	15,837,545
Industrial goods	1,858,780	—	—	1,858,780
Basic materials	12,609,508	—	—	12,609,508
Technology	16,017,639	—	—	16,017,639
Healthcare	7,769,469	—	—	7,769,469
Media	7,368,092	—	—	7,368,092
Retail	4,519,708	—	—	4,519,708
Mfg - Other	2,554,106	—	—	2,554,106
Closely-held	—	—	100	100
Bonds				
Corporate	—	4,277,385	—	4,277,385
United States Treasury and Agency	—	4,544,946	—	4,544,946
State and Municipal	—	1,048,186	—	1,048,186
Foreign	—	174,293	—	174,293
Limited Partnerships				
Limited Partnerships	—	200,600,732	70,587,806	271,188,538
Other Investments				
Program-related savings	—	25,284	—	25,284
Program-related loans, net of allowance	—	—	8,749,350	8,749,350
Mission-related investment	—	—	724,979	724,979
Charitable reserve fund				
Charitable reserve fund	—	11,185,563	—	11,185,563
Total Fair Value Assets	\$ 214,486,587	\$ 221,856,389	\$ 80,062,235	\$ 516,405,211

	Fair Value Measurements at Reporting Date Using			Balance
	Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)	
December 31, 2015				
Corporate Stock				
Consumer goods	\$ 130,953,675	–	– \$	130,953,675
Financial	14,264,020	–	–	14,264,020
Services	8,051,040	–	–	8,051,040
Industrial goods	10,366,038	–	–	10,366,038
Basic materials	7,606,029	–	–	7,606,029
Technology	16,245,313	–	–	16,245,313
Healthcare	9,267,323	–	–	9,267,323
Media	6,204,179	–	–	6,204,179
Retail	5,991,046	–	–	5,991,046
Closely-held	–	–	100	100
Bonds				
Corporate	–	3,865,952	–	3,865,952
United States Treasury and Agency	–	5,639,144	–	5,639,144
State and Municipal	–	692,055	–	692,055
Foreign	–	171,036	–	171,036
Limited Partnerships				
Limited Partnerships	–	193,656,674	67,944,398	261,601,072
Other Investments				
Program-related savings	–	25,221	–	25,221
Program-related loans, net of allowance	–	–	9,253,373	9,253,373
Charitable reserve fund				
Charitable reserve fund	–	18,331,203	–	18,331,203
Total Fair Value Assets	\$ 208,948,663	\$ 222,381,285	\$ 77,197,871	\$ 508,527,819

The following table provides a reconciliation of changes in Level 3, assets and liabilities measured at fair value on a recurring basis for the year ended December 31, 2016:

	Fair Value Measurements Using Significant Unobservable Inputs (Level 3)			
	Limited Partnerships	Other Investments	Common Stock	Total
Beginning balance – January 1, 2016	\$ 67,944,398	\$ 9,253,373	\$ 100	\$ 77,197,871
Total gains or losses (realized/unrealized) included in changes in net assets	4,218,249	–	–	4,218,249
Purchases	160,000	1,176,800	–	1,336,800
Sales proceeds	(1,734,841)	(955,844)	–	(2,690,685)
Ending balance – December 31, 2016	\$ 70,587,806	\$ 9,474,329	\$ 100	\$ 80,062,235
The amount of total gains or losses for the period included in changes in net assets attributable to the change in unrealized gains or losses relating to assets still held at the reporting date	\$ 3,142,996	\$ –	\$ –	\$ 3,142,996

The following table provides a reconciliation of changes in Level 3, assets and liabilities measured at fair value on a recurring basis for the year ended December 31, 2015:

	Fair Value Measurements Using Significant Unobservable Inputs (Level 3)			
	Limited Partnerships	Other Investments	Common Stock	Total
Beginning balance – January 1, 2015	\$ 72,977,549	\$ 8,987,763	\$ 100	\$ 81,965,412
Total gains or losses (realized/unrealized) included in changes in net assets	(2,386,102)	–	–	(2,386,102)
Purchases	546,856	780,707	–	1,327,563
Sales proceeds	(3,193,905)	(353,552)	–	(3,547,457)
Write-offs for uncollectible program-related loans	–	(161,545)	–	(161,545)
Ending balance – December 31, 2015	\$ 67,944,398	\$ 9,253,373	\$ 100	\$ 77,197,871
The amount of total gains or losses for the period included in changes in net assets attributable to the change in unrealized gains or losses relating to assets still held at the reporting date	\$ (4,428,892)	\$ –	\$ –	\$ (4,428,892)

The following table represents the Foundation's level 3 financial instruments, the valuation techniques used to measure the fair value of those financial instruments, the significant unobservable inputs and the ranges of values for those inputs.

Instrument	Fair Values	Principal Valuation Technique	Unobservable Inputs	Range of Significant Input Values	Weighted Average
Closely held stock	\$ 100	Recent sales	Recent sales	–	–
Program-related loans	\$ 8,749,350	Discounted cash flows	Applicable interest and term	–	–
Mision-related loan	\$ 724,979	Discounted cash flows	Applicable interest and term	–	–

At December 31, 2016, the Foundation's limited partnerships are subject to withdrawal restrictions as follows:

		Limited partnerships
Available for redemption:		
Monthly	\$	262,803,276
Subject to distribution		8,385,262
Total	\$	271,188,538

Investments that are available for redemption may be redeemed by the Foundation generally with 15- to 30-day advance notice on a monthly basis, subject to the terms of the investment agreement.

Investments subject to distribution cannot be redeemed by the Foundation, but rather will be distributed by the limited partnership upon the liquidation of the underlying assets of the partnership. Distributions are generally expected, but not guaranteed, over the next five to ten years.

The investment objective for limited partnerships is long-term capital appreciation in excess of what is available in the public markets. Private equity funds generally hold illiquid debt and equity securities of public and / or privately-held companies. This asset class includes venture capital, buyout, and distressed funds.

Gains and losses (realized and unrealized) from Level 3 investments included in changes in net assets include net realized investment gains of \$1,075,253 and \$2,042,790 for the periods ended December 31, 2016 and 2015, respectively, and net unrealized investment gain / loss of \$3,142,996 and \$(4,428,892) for the periods ended December 31, 2016 and 2015, respectively.

At December 31, 2016 and 2015, the Foundation's charitable reserve fund was not subject to withdrawal restrictions. The fund holds mostly fixed income investments, and is valued at net asset value. The Foundation owns 87% and 81% of the charitable reserve fund at December 31, 2016 and 2015, respectively.

NOTE 4
CREDIT CONCENTRATION

Aside from its holdings in the Kellogg Company, the Foundation's portfolio of investments is highly diversified; however, at December 31, 2016 and 2015, 24% of the total market value of securities, and 71% and 68%, respectively, of dividend income in each year are attributable to ownership of Kellogg Company stock.

NOTE 5
GRANTS

Grants are expensed upon approval by the Board of Trustees, payable upon the performance of specified conditions, and paid when the specified conditions are satisfied. Discretionary grants in amounts up to \$10,000 and cumulative for the year up to \$780,000 for the years ended December 31, 2016 and 2015, respectively, are recommended by the program officers and approved by the executive director, expensed upon approval, and ratified by the Board of Trustees at the following board meeting. Grants that are cancelled or in excess of needed amounts are included as a reduction of grant expense in the year they are cancelled or returned.

NOTE 6
LEASES

The Foundation occupies office space in the Landmark Office Towers under a lease that terminates on December 31, 2018. Base annual rentals are \$120,080 for the remaining term of the lease, with escalation charges from these base rentals. There are renewal options for additional periods. Rental expense for the years ended December 31, 2016 and 2015 amounted to \$152,678 and \$151,055, respectively.

The future minimum lease commitments under leases with terms in excess of one year are as follows:

2017	\$	131,337
2018		131,337
	\$	262,674

NOTE 7
NET ASSETS

Net assets include two board-designated funds (principal and income), both of which consist entirely of unrestricted net assets. The principal fund consists of investments in securities and receives the realized and unrealized gains or losses on those assets. The income fund receives interest and dividends on the principal fund investments, which are used for grants and administrative expenses. The statements of financial position included the following income fund accounts:

	2016	2015
Cash	\$ 5,930,611	\$ 1,743,278
Receivables	1,085,501	624,684
Other assets	65,337	71,851
Due to principal fund	(2,522,322)	(3,100,891)
Accounts payable	(752,386)	(736,371)
Grants payable	(16,710,378)	(19,249,984)
Deferred federal excise tax	6,554	6,539
	\$ (12,897,083)	\$ (20,640,894)

The following is a summary of the changes in total net assets:

	2016	2015
Income fund	\$ 7,743,811	\$ (4,579,949)
Principal fund	7,851,557	(27,037,662)
Increase (decrease) in net assets	15,595,368	(31,617,611)
Net assets – beginning	489,000,804	520,618,415
Net assets – ending	\$ 504,596,172	\$ 489,000,804

The change in individual funds includes transfers by the Foundation of \$27,015,383 and \$26,840,407 in 2016 and 2015, respectively, from the principal fund to the income fund.

NOTE 8
EMPLOYEE BENEFIT PLAN

The Foundation has an employee's tax-sheltered annuity plan for all eligible employees. Such a plan is intended to comply with the requirements of Section 403(b) of the Internal Revenue Code (IRC). Employer contributions are required at 9% of the participants' compensation up to the social security wage base for the year, and 14.7% of the participant's compensation in excess of this wage base, with a limit of \$270,000 and \$265,000 of compensation for the years ended December 31, 2016 and 2015, respectively. Employer contributions to the plan for the years ended December 31, 2016 and 2015 amounted to \$123,659 and \$126,137, respectively. Participants are also permitted to make salary reduction contributions to the plan.

NOTE 9
EXCISE TAXES

The Foundation is exempt from federal income taxes under Section 501(c)(3) of the IRC, but is subject to a 2% (1% if certain criteria are met) federal excise tax on net investment income, including net realized gains, as defined by the IRC.

Deferred federal excise taxes are provided on the unrealized appreciation or depreciation of investments and interest and dividend income and certain expenses being reported for financial statement purposes in different periods than for tax purposes.

Current excise taxes were provided at 1% (qualified for reduced excise tax rate) for 2016 and 2015, and deferred excise taxes were provided at 2% for both 2016 and 2015. The current and deferred portions of the excise tax provisions were \$674,847 and \$523,079 respectively, for a total expense of \$1,197,926 in 2016. The current and deferred portions of the excise tax provisions were \$413,545 and \$1,001,952 respectively, for a total expense of \$1,415,497 in 2015.

The Organization follows the provisions of FASB ASC 740-10, "Income Taxes," which provides guidance on the recognition threshold that a tax position is required to meet before being recognized in the financial statements and provides guidance on derecognition, measurement, classification, interest and penalties, accounting in interim periods, disclosure, and transition issues. Management has evaluated and concluded that there were no material uncertain tax positions requiring recognition in the accompanying financial statements.

Accrued interest relating to uncertain tax positions would be recorded as a component of interest expense and penalties relating to uncertain tax positions would be recorded as a component of general and administrative expenses.

The federal tax returns of the Organization for 2014, 2015, and 2016 are subject to examination by the IRS, generally for three years after they were filed.

NOTE 10
SUBSEQUENT EVENTS

The Organization has evaluated subsequent events from the statement of financial position date through May 22, 2017.

Independent Auditors' Report

TO THE BOARD OF TRUSTEES, THE GEORGE GUND FOUNDATION

We have audited the accompanying financial statements of The George Gund Foundation (an Ohio private foundation), which comprise the statements of financial position as of December 31, 2016 and 2015, and the related statements of activities and cash flows for the years then ended, and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of The George Gund Foundation as of December 31, 2016 and 2015, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.



Certified Public Accountants

Cleveland, Ohio
May 22, 2017

GRANT GUIDELINES

The history of The George Gund Foundation reflects a deep commitment to place, to the Greater Cleveland community that was the home of its founder and that remains the Foundation's home. The Foundation's philanthropic stewardship of this region derives not just from our history, but also from our belief that Cleveland can continue to develop original responses to urban issues and from our hope that collaborations across boundaries can create a crucible of innovation in all fields of endeavor. Moreover, the urban emphasis of our work stems from a belief that thriving cities are among the nation's best hopes for addressing our essential problems. This focus is especially vital in an era of diminished government involvement in urban issues, intensifying globalization and heightened awareness of the central role of regions.

The Foundation's guidelines reflect our long-standing interests in the arts, economic development and community revitalization, education, environment and human services because these areas embrace most of the major issues that any community must address. While we continue to organize much of our work within these program areas, there is increasing awareness that many issues and, therefore, many grant proposals do not fit neatly into one program category. Indeed, the work of a growing number of nonprofit organizations brings together aspects of several of our core interests, and, as a result, we are becoming ever more interdisciplinary in our approach.

This is particularly evident with initiatives that aim to make Cleveland, and urban areas generally, more globally competitive, livable, sustainable and just. It is in this domain that the greatest need and maximum opportunity converge with the Foundation's primary interests, expertise and ongoing stewardship. We especially seek to support innovative ideas being pursued by creative and entrepreneurial organizations.

Our primarily urban focus motivates us to devote attention and resources to the illumination of policies that shape the issues we care about. National, state and local policymaking affects all of the Foundation's work and the work of the organizations we fund. Consequently, we feel a special obligation to support the nonpartisan voice of nonprofit advocacy in policy deliberations that directly relate to our program interests.

Global climate change is an urgent issue that cuts across all the Foundation's programs. Every organization and individual can help to address this problem. The Foundation takes seriously our own responsibility, and we want to hear from grant applicants what they are doing or considering to reduce or to eliminate their organizational impact on climate change. Our website includes links to helpful resources, and Foundation staff will assist grant seekers—both new and those of long standing—in all of our program areas with questions they may have.

Arts

The Foundation values and supports the role the arts play in making Cleveland and its region a more desirable place to live, encouraging the growth of a creative workforce, catalyzing development in our neighborhoods and serving as a bridge between various segments of the community. The Foundation encourages a lively, diverse arts community in Greater Cleveland by funding projects in the city and its first-ring suburbs that contribute to Cleveland's urban vitality, attract new audiences, expand artistic offerings and increase organizational capacity. We also try to balance continuing support that ensures the stability of Cleveland's arts institutions with funding for new initiatives, programs and organizations that foster creativity in our community. Arts education continues to be a priority, with a focus on curriculum-related partnerships between arts organizations and the Cleveland Metropolitan School District. In addition, the Foundation seeks to advance the region's understanding of the importance of the arts by supporting the Community Partnership for Arts and Culture.

Economic Development & Community Revitalization

Sustaining uniquely urban assets such as vibrant neighborhoods and a thriving downtown is a key part of a successful regional strategy to promote economic growth. The Foundation devotes considerable attention to these dynamics, in particular by supporting collaborative efforts that leverage resources. As a result, the highest priority is given to initiatives that bolster the impact of Foundation-supported intermediary organizations working to improve the competitiveness of Cleveland's neighborhoods and its metropolitan region. Examples of such initiatives include quality urban planning and design, improvements to urban parks and public spaces, promotion of equal opportunity and diversity in housing and the workplace and proposals to redevelop Cleveland's downtown, neighborhoods and first-ring suburbs.

Education

Education is fundamental to success, and if Cleveland is to produce, attract and retain talent and be the thriving center of a robust regional economy, expectations about education must rise exponentially. Consequently, our Foundation's focus is on the transformation of public education in Cleveland in order to equip children from early childhood onward with the skills they ultimately will need to meet the demands of college, the 21st-century workplace and international standards. Our primary area of interest is the creation and support of new, innovative, excellent schools in Cleveland that drive autonomy and accountability to the school level and create different teaching and learning conditions to ensure student success. We support statewide policy and advocacy efforts in furtherance of this work, particularly related to the importance of high-quality teachers and principals in every classroom and school. We also maintain a desire to support disadvantaged students through key transitions, especially to higher education.

Environment

Human well-being is inextricably linked to the quality of the environment. Urban areas bring this fact into sharp focus as historic disregard for the environment and modern development pressures create great challenges. Cleveland's relationship to these issues—and, therefore, its opportunity—are unique because the 1969 fire on the Cuyahoga River was a key factor in launching the modern environmental movement. The Foundation supports organizations that seek to build on that legacy in order to transform the community into a model of urban sustainability. The Foundation focuses on opportunities to take advantage of Cleveland's distinctive ecosystem to advance environmental improvements, promote alternatives to urban sprawl, devise innovative ways for cities to take a leading role in the fight against climate change and increase public awareness of environmental issues.

Human Services

Heightened focus on developing a more globally competitive city and region demands recognition that people are at the heart of this effort and that all segments of society can make constructive contributions. To maximize those contributions, direct attention must be paid to the needs of those most at risk of being left out of social and economic transformation. Building human capital begins at birth, and the Foundation pays special attention to the needs of Greater Cleveland's disadvantaged children through grants to support early childhood care and education, abuse prevention and improved foster care and adoption systems. In addition, the Foundation provides some support for the local "safety net" of food, clothing, shelter and access to health care. A closely related set of interests is reflected in the Foundation's desire to help vulnerable populations achieve access to health insurance, the legal system, community support following release from prison and safe and affordable reproductive health services.

The Foundation normally does not consider grants for endowments. Capital requests must meet the Foundation's program goals and also adhere to "green building" standards of environmental sustainability. Details on these requirements are available from the Foundation. Grants are not made for debt reduction or to fund benefit events.

The Foundation does not make grants to individuals, nor does it administer programs it supports. Grants are limited to organizations located in the United States.

The Foundation makes grants only to organizations that meet Internal Revenue Code requirements as nonprofit tax-exempt organizations and to qualified government units and agencies. Grant funds may not be used to participate or intervene in any political campaign on behalf of or in opposition to any candidate for public office.

APPLICATION PROCEDURES

The Foundation encourages inquiries about the application of our funding guidelines to specific ideas in advance of the submission of formal proposals. Foundation staff welcome the opportunity to provide guidance, suggest alternatives and recommend partners.

Proposals are considered three times a year by the Foundation's Trustees. Deadlines for submitting proposals for consideration at the next regularly scheduled meeting of the Trustees are March 15 (for summer meeting), July 15 (for fall meeting) and November 15 (for winter-spring meeting). Proposals are due the next business day if a deadline falls on a weekend.

The Foundation now requires all applicants to use an online application form that is available at the Foundation's website, www.GundFoundation.org. Applicants will receive email notification of proposal receipt. Proposals should include the following information:

Organizational Background

History, mission, any current organizational issues, types of programs offered, constituencies served.

Project Description

Justification of need, specific goals and objectives, activities planned to meet goals and objectives, project time line, qualifications of key personnel, methods of evaluation.

Project Budget

Anticipated expenses, including details about how Foundation funds would be used, and anticipated income, including information about other sources approached for funding.

Organizational Budget

Previous and current year budget and proposed budget for project year(s), showing both income and expenses.

Required Supporting Documents

List of current trustees, most recent audited financial statement (if available). Arts organizations participating in the Ohio Cultural Data Project should submit the George Gund Foundation report available at www.OhCulturalData.org.

All proposals must include a climate change statement, a brief explanation of what the organization is doing or considering to reduce or to eliminate its impact on climate change. The Foundation's website includes resources to assist grantees with this task.

Optional Supporting Documents

Letters of support, annual reports or brochures, media coverage.

Applicants with questions about grant application procedures should call the Foundation at 216.241.3114.

All proposals are screened and evaluated by the staff before presentation at Trustee meetings.

Grant seekers may obtain information about other foundation and corporate funding sources at the Foundation Center Library in Cleveland, 1422 Euclid Avenue, or by calling 800.424.9836 for the locations of other Foundation Center offices.

Board of Trustees



Top from left: Catherine Gund, Secretary; Geoffrey Gund, President and Treasurer; Ann L. Gund, Vice President; Robyn Minter Smyers, Trustee; Lara Gund, Trustee.

Bottom from left: Randell McShepard, Trustee; Zachary Gund, Trustee; Anna Traggio, Trustee.

Not pictured: George Gund IV, Trustee, on leave of absence beginning July 2014; Susannah Bien-Gund, Trustee Candidate.

Administrative Staff

David T. Abbott

Executive Director

Jennifer Coleman

Senior Program Officer

Daisy L. Edwards****

Receptionist/Office Assistant

Marcia Egbert

Senior Program Officer

Cynthia M. Gasparro

Grants and Office Administrator

Claire Gauntner**

Gund Fellow

Joyce M. Hancock*****

Administrative Assistant

Leah Hudnall***

Gund Fellow

Robert B. Jaguay

Associate Director

Paula J. Kampf*

Administrative Assistant

John Mitterholzer

Senior Program Officer

Ann K. Mullin

Senior Program Officer

Alecia Prete†

Executive Assistant

Marissa Williams

Gund Fellow

* Hired April 2016

** Fellowship ended July 2016

*** Fellowship Started July 2016

**** Hired December 2016

***** Retired December 2016

CREDITS AND DOWNLOADS

The Photographs

The reopening of a totally renovated Public Square in 2016 prompted The George Gund Foundation to commission esteemed photographer [Matthew Pillsbury](#) to picture many of Cleveland's public spaces through his imaginative use of long exposures. In this series of photographs he portrays a sampling of the city's successful and not-so-successful gathering places, perhaps sparking consideration of the difference but certainly elevating appreciation for these grounds that Clevelanders have in common.

Downloads

Visit our [archives](#) containing George Gund Foundation annual reports from 1990 to 2016. Browse through selected photographs or download the complete reports in easy-to-access PDFs. The following documents can also be downloaded:

- [Text-Only 2016 Annual Report](#)
- [Grant Guidelines](#)
- [Application Procedures](#)

Site Design & Programming

[Nesnadny + Schwartz](#)

All photographs ©2017 by Matthew Pillsbury and may not be reproduced or distributed without the written consent of The George Gund Foundation.

Contact

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